AsahiKASEI

A Way to a Sustainable Future: Asahi Kasei Group's Insight, Innovation, and Challenges in the Environmental Energy Sector

27th May 2024 Wirtschaftstag Japan 2024

Dr. rer. nat. Naoki Matsuoka General Manager, R&D Center Lead Expert for Lithium-ion Batteries Asahi Kasei Europe GmbH



One Century of Innovation

Asahi Kasei was founded in 1922. In 1923, the company started the production of its first product " NH_3 (ammonia)" utilizing the Casale method using "Green Hydrogen" and renewable energy.

Over the past 100 years, Asahi Kasei has continued to take on challenges to develop and grow the businesses while receiving various support from our stakeholders.









History of Business Portfolio Transformation

1922 –	1940 s–	1960 s–	1980 s–	2000 s–	
Japan's first production of synthetic ammonia	Expansion into synthetic resins synthetic fibers	and Expansion into pe chemicals, homes care, and electron	tro- , health hics Progress in ov business, focu business restr	verseas Is on ructuring Accelerated globaliz through M&A, expan of health care busin	zation nsion ness
 Material Homes Health Care 	1960	Naphtha cracker (completed in 1972) 1968	1974 Growing No new fields 1983	2013 Taking onliences 2012 2012 2012 SAGE	3
Ammonia plant 1923 193 1922 Origins 19 19 19 19 19 19 19 19 19 19	1 Growth as a diversified chemical manufacturer 1900	1967 1967	1978 1978	EXCELL. 2015 EXCELLAR STATES	

Asahi Kasei at a Glance: Three Sectors



Fiscal year 2022 result roughly converted from JPY to EUR

Insight: 10 Growth Gears (GG10)



Note: Proportion of business income from GG10, excluding corporate expenses and eliminations

Corporate Venture Capital (CVC) Activities

Investment in Startups and Other Promising Companies

Original CVC Investment Framework

Care for People

Scope

DX, Health Care sector, Homes sector

Objectives

Aiming to create new businesses, partnerships, and acquisitions based on corporate and division strategies

Time Frame

Aiming for commercialization within 5 years



New CVC Investment Framework

Care for Earth



Scope

Areas related to decarbonization centered on hydrogen, carbon management, biochemicals, and batteries

Objectives

- 1. Reduction of GHG emissions for Asahi Kasei and society
- 2. Creation of new businesses related to decarbonization
- 3. Participation in sustainable ecosystem

Time Frame

Aiming for commercialization within 5–10 years

History of Electrolysis

- Started ammonia production using hydrogen from water
 electrolysis. Electricity was supplied by our own hydroelectric
 power plant
- Launched chlor-alkali electrolyzer system (Acilyzer[™]), using ion exchange membranes (Aciplex[™])
 - Started the development of alkaline water electrolyzer system based on our chlor-alkali know-how

2020 <

2025

1923

1975

2010

Joined ALIGN-CCUS/Take-Off project in Germany as an electrolyzer supplier

Installed 10MW scale electrolyzer
at FH2R¹ project in Japan
1. FH2R is a project commissioned by the New Energy and Industrial Technology Development Organization (NEDO).

Commercialisation



Open Innovation: ALIGN-CCUS

- Asahi Kasei participated in ALIGN-CCUS project as an electrolyzer supplier.
- Asahi Kasei provided electrolyzer module at RWE's Coal Innovation Centre in Niederaussem, Germany.
- Start of basic engineering for the project in 2019.
 Demonstration of total DME production process in 2020.



Making low-carbon fuel

Our first-of-a-kind project has made the synthetic fuel DME from CO₂ and hydrogen – produced using renewable energy – which could transform how we live and work.



ACT ALIGN-CCUS Project No 27150

Open Innovation: TAKE-OFF



N. Matsuoka, H. Kamine, Y. Natsume, A. Yoshino, ChemElectroChem 2021, 8, 3095–3104.



by using acetonitrile

Durability: Safety:

mainly controlled by electrolyte mainly controlled by separator

Demonstration of Asahi Kasei Electrolyte

Asahi KASEI

Asahi Kasei Electrolyte for Rechargeable Batteries

Conventional electrolyte



Max Speed = 8km/h Run Time = 17.09 sec **Developed electrolyte**



Max Speed = 17km/h Run Time = 37.39 sec

Successful Proof of Concept

Asahi Kasei's technological breakthrough allows for an increased battery power output at low-temperatures of even -40 °C, and improved durability at high temperatures of up to 60 °C.

*Relative to the performance of a LFP battery with a conventional electrolyte











[Cell specification] Cell type: Cylindrical cell Positive electrode: LFP Negative electrode: Graphite [Test condition] Charge : 0.5 C, 3.6 V CCCV Discharge : 1 C, 2.0 V CC

Advantages of Electrolytes with High Ionic Conductivity

Contributing to a low-carbon society by increasing the value of lithium-ion batteries with superionic conductive electrolyte technology



Open Innovation: HEADLINE

Jointly developing a new lithium-ion battery cell with improved properties in "<u>HEADLINE Project</u>" funded by BMBF (The Federal Ministry of Education and Research)

Participants

Fraunhofer Institute for Ceramic Technologies and Systems (IKTS) Nine German Companies including Asahi Kasei Europe GmbH

Key materials

Technology Features

- New highly conductive liquid electrolytes
- ✓ Electrodes made by non-toxic extrusion process

- ✓ Highly capacitive
- ✓ Fast-charging
- ✓ Cost-effective
- ✓ More sustainable (No NMP required)



Asahi Kasei Europe GmbH



Innovation Hub

New proposals for the future automobile based on crossdivisional and cross-AK company collaboration



Communication

Stronger communication by uniting sales, marketing, logistics, R&D and technical service



Local R&D

Developing new materials fit for the European market together with customers and research institutes



Local Service

Local technical service with quick data analysis and remote technical support









AsahiKASEI Creating for Tomorrow

The commitment of the Asahi Kasei Group: To do all that we can in every era to help the people of the world make the most of life and attain fulfillment in living. Since our founding, we have always been deeply committed to contributing to the development of society, boldly anticipating the emergence of new needs. This is what we mean by "Creating for Tomorrow."